

Executive Services Operational Plan 2017/18

Mission: To effectively plan, manage and deliver Council services and regulatory responsibilities to and on behalf of the organisation

Officer Responsible: Chief Executive Officer

Responsibilities: Executive Services, Strategy Planning, Council Operations Management, Human Resource Management, Workplace Health and

Safety, Economic Development, Tourism and oversight of organisational operational matters.

DEPARTMENT: EXECUTIVE SERVICES

Mission: To effectively plan, manage and deliver Council services and regulatory responsibilities to and on behalf of the organisation

| Significant activities | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| Strengthen, maintain and actively contribute to the Wide Bay Burnett Regional Organisations of Council advocating Council's strategic and operational position on key issues Meeting with Ministers half yearly as part of WBBROC | Effective advocacy and strategic partnerships | Internal & External Stakeholders | Inform Consult Involve |
| Develop a strategic human resource management plan by 30 December 2018 | A skilled and sustainable workforce | Internal & External Stakeholders | Inform Consult Involve |
| New safety management system implemented and first review undertaken by 30 June 2018 Delivery of the Enforceable Undertaking to comply with the regulators timeframes as described | Continue to promote a 'safety first' environment | Internal & External Stakeholders | Inform Consult Involve |
| Implement the South Burnett Economic Development Strategy | Continue to implement the Economic Development Strategy | Internal & External Stakeholders | Inform Consult Involve |
| Implement the South Burnett Tourism Strategy | Continue to promote the South Burnett as a premier tourist destination | Internal & External Stakeholders | Inform Consult Involve |
| Continuation of the hospital board foundation fundraising and ongoing monitoring of the operations related to the South Burnett Day Hospital completing the existing contract | Provide & maintain appropriate infrastructure to meet community needs | Internal & External Stakeholders | Inform Consult Involve |



Corporate Services Operational Plan 2017/18

Mission: To support Council achieve sound governance, implement appropriate planning & regulatory controls and provide community services

& facilities to meet the community's needs.

Officer Responsible: General Manager Corporate Services

Responsibilities: Department Management, Environment and Waste, Libraries, Natural Resource Management and Parks and Gardens, Planning and

Land Management, Social and Corporate Performance.

DEPARTMENT: CORPORATE SERVICES

Mission: To support Council achieve sound governance, implement appropriate planning & regulatory controls and provide community services & facilities to meet the community's needs.

| Significant activities | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| Development of the Corporate Plan 2018-2023 by 30 June 2018 | An informed and engaged community | Internal and External Stakeholders | Inform Consult Involve |
| Grants, capital works and maintenance programs 2017/18 delivered on time and within budget by 30 June 2018 | Infrastructure that meets the communities needs | Internal and External Stakeholders | Inform Consult |
| Operational Plan 2017/18 quarterly reviews adopted by Council Delivery of the Annual Report 2016/17 by 30 November 2017 | Ethical, accountable and transparent decision making | Internal and External Stakeholders | Inform Consult Involve |
| Operational Risk Registers and Treatment Plans developed by 31 October 2017 Operational Risk Registers and Treatment Plans reviewed 6 monthly on schedule as at 30 June 2018 | Effective financial and business management | Internal and External Stakeholders | Inform Consult Involve |
| Fraud and Corruption Prevention Management Framework managed and compliant as at 30 June 2018 | | | invoive |
| Internal Audit Plan activities and management of internal audit requirements completed as per schedule for 2017/18 by 30 June 2018 | | | |
| Develop organisational customer service standard | Quality customer service | Internal and External Stakeholders | Inform Consult Involve |
| Deliver library services to the region pursuant to the Queensland State Library agreement | Building vibrant, healthy, supportive and inclusive communities | Internal and External Stakeholders | Inform Consult Involve |
| Facilitate and support community development through effective implementation and delivery of the Community Grants Program | Encourage and support community organisations to enhance their sustainability | Internal and External Stakeholders | Inform Consult Involve |

DEPARTMENT: CORPORATE SERVICES

Mission: To support Council achieve sound governance, implement appropriate planning & regulatory controls and provide community services & facilities to meet the community's needs.

| Significant activities | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|------------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| Compliance with Council's Environmental Authority for Waste Disposal Provision of cost effective and environmentally responsible waste management services and facilities Collaboration with neighbouring regions in the Implementation of the Regional Waste Management Strategy | Environmentally responsible and efficient waste management | Internal and External Stakeholders | Inform Consult |
| Public health licence applications, routine inspections of licensed premises and complaint investigation management effectively managed and actioned | Manage identified public health and environmental issues in accordance with relevant legislation | Internal and External Stakeholders | Inform Consult |
| Effectively manage environmental authority registration applications, routine inspections of registered activities and environmental protection complaints | Our region's environment assets are promoted, protected and enhanced | Internal and External Stakeholders | Inform Consult |
| Regulation of Council's local laws | An active, safe and healthy community | Internal and External Stakeholders | Inform Consult |
| Local Laws reviewed as per local law review schedule 2018/20 | Ethical, accountable and transparent decision-making | Internal and External Stakeholders | Inform Consult Involve |
| Assess development applications in a timely manner in accordance with the legislation in order to achieve long term sustainable development for the South Burnett Region | Balanced development that preserves and enhances our region | Internal and External Stakeholders | Inform Consult |
| Provide building, plumbing and drainage regulatory services to meet legislative requirements | An active, safe and healthy community | Internal and External Stakeholders | Inform Consult |
| Provide and maintain Council owned saleyard and cattle dips as per legislative requirements and review future operational arrangements | Council commercial facilities that meet the communities needs | Internal and External Stakeholders | Inform Consult |
| Provide and maintain Council owned aerodromes as per legislative requirements | Council commercial facilities that meet the communities needs | Internal and External Stakeholders | Inform Consult |

DEPARTMENT: CORPORATE SERVICES

Mission: To support Council achieve sound governance, implement appropriate planning & regulatory controls and provide community services & facilities to meet the community's needs.

| Significant activities | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| Provide well planned and maintained open space, parks and rail trails network compliant with asset inspection and maintenance schedule Develop a South Burnett Sport & Recreation Strategy | Our Region's environment assets are promoted, protected and enhanced | Internal and External Stakeholders | Inform Consult Involve |
| Deliver regional cemetery and associated services that meet current and future burial and remembrance needs | Effective business management | Internal and External Stakeholders | Inform Consult |



Finance Operational Plan 2017/18

Mission: To provide excellent financial services and professional advice to enable our organisation to achieve its goals

Officer Responsible: General Manager Finance

Responsibilities: Department Management, Property and Rating, Procurement and Stores, Financial Planning and Sustainability, Asset Management,

Plant and Fleet Management.

DEPARTMENT: FINANCE

Mission: To provide excellent financial services and professional advice to enable our organisation to achieve its goals.

| Significant activities | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| 2018/19 Annual budget is prepared and adopted by Council by 30 June 2018 Quarterly budget reviews of 2017/18 budget are provided to Council no later than, October, February, April and June Unqualified Audit Certificate from Queensland Audit Office Maintain debt recovery processes | Effective financial management | Internal and External Stakeholders | Inform Consult Involve |
| Develop a business continuity plan for the organisation by 30 December 2018 | An organisation that is characterised by elective leadership, responsible management and quality service delivery | Internal Stakeholders | Inform Consult Involve |
| CapEx Budget 2017/18 prepared and adopted by Council within statutory and organisational timeframes Asset Management Plans, Register and Valuations up to date as 30 June 2018 10 year capital works plan prepared for future budget considerations by January annually. | Infrastructure that meets our community needs | | |
| Grants, capital works and maintenance program 2017/18 delivered on time and within budget by 30 June 2018 Develop a scheduled asset maintenance plan for Properties Branch by 30 June 2018 Plant and Fleet maintenance schedules maintained to optimise utilisation | Infrastructure that meets our community needs | Internal and External Stakeholders | Inform Consult Involve |



Infrastructure Operational Plan 2017/18

Mission: The provision of quality services and infrastructure for our growing community that is planned, provided and managed on sound asset

management principles and adopted levels of service

Officer Responsible: General Manager Infrastructure

Responsibilities: Department Management, Design & Technical Services, Roads & Drainage Water & Wastewater

DEPARTMENT: INFRASTRUCTURE

Mission: The provision of quality services and infrastructure for our growing community that is planned, provided and managed on sound asset management principles and adopted levels of service.

| Significant activities | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------|
| Key Performance Indicator | Link to Corporate Plan | Customers | Engagement Level |
| Quality Management System and IS09001 certification maintained | Effective business management of infrastructure that meets our communities needs | Internal and External Stakeholders | Inform Consult |
| Specific actions to be listed efficiency audits | Effective business management of infrastructure that meets our communities needs | Internal and External Stakeholders | Inform Consult |
| To deliver quality and reliable water and wastewater services that meet the customer service standards Compliance with treatment plant licence conditions, dam safety, public health requirements with statutory timeframes for reporting achieved | Effective business management of infrastructure that meets our communities needs | Internal and External Stakeholders | Inform Consult |
| Grants, Capital works, General works and maintenance programs 2017/18 delivered on time and within budget by 30 June 2018 Maintain asset management plans for all infrastructure assets State controlled road network on behalf of Department of Transport & Main Roads - Completion of works to specification and in accordance with the Road Maintenance Performance Contract and Transport Infrastructure Contracts | The provision of quality services and infrastructure for our growing community that is planned, provided and managed on sound asset management principles | Internal and External Stakeholders | Inform Consult |
| National Association of Testing Authorities certification maintained for the Materials Laboratory Commence NATA certification of physical water tests at Kingaroy Water Laboratory Tests analysed and reports provided within required timeframes | Effective Business Management | Internal and External Stakeholders | Inform Consult |
| Coordinate Local Disaster Management and Recovery as required by legislation and local plans within the resources available providing the Local Disaster Coordinator from within the team | Work towards a community being prepared and resilient to natural and man-made disasters | Internal and External Stakeholders | Inform Consult Involve |