

South Burnett Region, working together building a strong, vibrant and safe community

# Preface

This Corporate Plan outlines South Burnett Regional Council's goals and strategies providing Council with the direction for the next five (5) financial years.

Our main focus will be on service delivery and the extent to which existing service levels can continue to be maintained, while putting in place the required financial strategies to ensure ongoing sustainability.

We recognise the need for our community to be sustainable and therefore have identified priority focus areas for our region during the period of this Plan.

Priority focus areas include:

- Roads Infrastructure
- Economic development and growth
- Sustainable Asset management
- Communication for greater awareness and understanding

The Corporate Plan is supported by Council's Annual Operational Plan which details the activities and projects planned to achieve our goals. The annual budget provides the funding and resources to meet the objectives of the operational plan.

An assessment of Council's performance in implementing its Corporate and Operational Plans will be monitored with quarterly Operational Plan Reviews and reported in Council's Annual Report.

Keith Campbell Mayor Gary Wall Chief Executive Officer

### COUNCIL'S CORPORATE RISK APPETITE

Council's risk appetite is conservative whilst permitting effective and efficient operations.

Council manages ten (10) interrelated categories of risk and accepts a low and moderate level of risk delivering on the organisational values.

It is the responsibility of Councillors, the Senior Management Team and staff to identify and manage low and moderate risks as part of day to day operations. High and extreme risks will be identified and managed by the responsible Officer subsequently monitored by the Senior Executive Team and the Audit Committee.

Council will act in accordance with this risk appetite statement to achieve operational and strategic objectives.

### PLANNING FRAMEWORK



Operational Plan Resourcing

# CORPORATE PLAN 2018/19 TO 2022/23





# Our Mission South Burnett Region, working together building a strong, vibrant and safe community

# ENHANCING OUR COMMUNITY

# Building a vibrant, healthy, supportive and inclusive community

EC1 An informed and engaged community

 $\mathsf{EC1.1}$  - Develop a range of initiatives to engage and inform the community

#### EC2 Sustainable community groups

EC2.1 - Encourage and support community organisations to enhance their sustainability

#### EC3 An active, safe and healthy community

EC3.1 - Facilitate the implementation of Council's Sport and Recreation Plan

EC3.2 - Enhance community culture through the support of initiatives and the provision of community facilities

EC3.3 - Advocate for improvements in community safety

EC3.4 - Manage identified public health and environmental issues in accordance with relevant legislation

EC3.5 - Recognise and embrace the region's cultural diversity

# EC4 Our community is prepared and resilient to disasters

EC4.1 - Ensure the Local Disaster Management planning enables the community to be prepared for, respond to and recover from disasters

# INFRASTRUCTURE

# OUR ENVRONMENT

A sustainable environment, proactively and responsibly managed in partnership with the community for future generations

# **ENV1** Our region's environmental assets are promoted, protected and enhanced

ENV1.1 - Protect and enhance the diverse array of Council controlled natural assets ENV1.2 - Promote and improve Council's natural resource management and bio-security activities

**ENV2** Environmentally responsible and efficient waste management ENV2.1 - Provide efficient and effective waste management services

# GROWTH AND OPPORTUNITY

A strong and sustainable regional economy supported by diverse sectors and innovative planning mechanisms

### GO1 A strong and sustainable regional economy

GO1.1 - Implement the Council's Economic Development Strategy

**GO2** Balanced development that preserves and enhances our region GO2.1 - Implement Council's planning scheme to support sustainable development of business, industry and community liveability

GO3 The South Burnett is a recognised tourism destination

 $\mathsf{GO3.1}$  - Promote and support the development of the South Burnett as a premier tourist destination

The provision of quality services and infrastructure for our community that is planned, provided and managed on sound asset management principles

INF1 Infrastructure that meets our communities needs

- INF1.1 Provide and maintain road infrastructure in accordance with sustainable asset management practices
- INF1.2 Provide and maintain financially sustainable utility infrastructure in accordance with asset management practices
- INF1.3 Provide and maintain other Council owned infrastructure to meet community needs in accordance with asset management practices

# ORGANISATIONAL EXCELLENCE

An organisation that is characterised by effective leadership, responsible management and quality service delivery

## **EXC1** Effective financial management

EXC1.1 - Ensure Council's financial management planning is based on realistic, sustainable, equitable policies and practices

# EXC2 Effective corporate management

EXC2.1 - Deliver governance that provides sound organisational management and complies with relevant legislation EXC2.2 - Appropriately resource the organisation to deliver Council's strategic objectives EXC2.3 - Deliver corporate business solutions that meet corporate and

EXC2.3 - Deliver corporate business solutions that meet corporate and customer needs

## **EXC3** A skilled and sustainable workforce

EXC3.1 - Deliver contemporary human resource practices EXC3.2 - Promote a 'zero harm' environment through implementation of Council's Workplace Health Safety Plan EXC3.3 - Foster an organisational culture which reflects our shared vision and values

EXC3.4 - Provide appropriate training to ensure a skilled workforce that meets organisational needs

## **EXC4** Effective advocacy and strategic partnerships

EXC4.1 - Develop and maintain productive working relationships with relevant stakeholders

EXC4.2 - Advocate Council's strategic and operational position on key issues to government sectors

### EXC5 Quality customer service

EXC5.1 - Develop and implement Customer Service Charter EXC5.2 - Develop and implement affordable service levels

Our Values = ACHIEVE: Accountability, Community, Harmony, Innovation, Ethical Conduct, Vision, Excellence